## UNITED STATES BANKRUPTCY COURT

_	THE DISTRICT (	DELAWARE
In Re. Former BL Stores, Inc.	\$ \$ \$	Case No. 24-11967  Lead Case No. 24-11967
Debtor(s)		✓ Jointly Administered
Monthly Operating Repor	t	Chapter 11
Reporting Period Ended: 09/30/2025		Petition Date: <u>09/09/2024</u>
Months Pending: 13		Industry Classification: 4 5 5 2
Reporting Method:	Accrual Basis	Cash Basis
Debtor's Full-Time Employees (current)	):	0
Debtor's Full-Time Employees (as of da	te of order for relief):	0
Statement of cash receipts and of Balance sheet containing the sure Statement of operations (profit Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to profess Schedule of payments to insider All bank statements and bank respectively.	disbursements mmary and detail of the assets, or loss statement)  sionals rs econciliations for the reporting	liabilities and equity (net worth) or deficit period
/s/ Sophie Rogers Churchill		Sophie Rogers Churchill
Signature of Responsible Party		Printed Name of Responsible Party
10/31/2025 Date		1201 North Market Street, P.O. Box 1347, Wilmington, DE 19899-1347

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R.  $\S$  1320.4(a)(2) applies.

Par	rt 1: Cash Receipts and Disbursements	<b>Current Month</b>	Cumulative
a.	Cash balance beginning of month	\$4,325,995	
b.	Total receipts (net of transfers between accounts)	\$6,656	\$48,224,672
c.	Total disbursements (net of transfers between accounts)	\$182,171	\$1,303,480
d.	Cash balance end of month (a+b-c)	\$4,150,480	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$182,171	\$1,303,480
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	<b>Current Month</b>	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book • Market Other (attach explanation))	\$0	
d	Total current assets	\$151,440,037	
e.	Total assets	\$-576,040,722	
f.	Postpetition payables (excluding taxes)	\$244,588	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$-362,786	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$-118,197	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt		
m.	Prepetition unsecured debt	\$272,809	
n.	Total liabilities (debt) (j+k+l+m)	\$154,612	
0.	Ending equity/net worth (e-n)	\$-576,195,334	
		<b>4 01 0,100,001</b>	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	00	¢o.
b.	course of business Total payments to third parties incident to assets being sold/transferred		\$0
D.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
	rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$179,527	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$-179,527	\$4,149,582

Debtor's Name Former BL Stores, Inc.

Part 5	Profe	ssional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debto	r's professional fees & expenses (bankı	ruptcy) Aggregate Total				
	Itemiz	Itemized Breakdown by Firm					
		Firm Name	Role				
	i						
	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
	X						
	xi						
	xii						
	xiii						
	xiv						
	xv						
	xvi						
	xvii						
	xviii						
	xix						
	xx						
	xxi						
	xxii						
	xxiii						
	xxiv						
	XXV						
	xxvi						
	xxvii						
	xxviii						
	xxix						
	XXX						
	xxxi						
	xxxii						
	xxxiii						
	-						
	xxxiv						
	XXXV						
	xxxvi						

Debtor's Name Former BL Stores, Inc.

xxxvii	i			
xxxvii	i			
xxxix				
xl				
xli				
xlii				
xliii				
xliv				
xlv				
xlvi				
xlvii				
xlviii				
xlix				
l				
li				
lii				
liii				
liv				
lv				
lvi				
lvii				
lviii				
lix				
lx				
lxi				
lxii				
lxiii				
lxiv				
lxv				
lxvi				
lxvii				
lxviii				
lxix				
lxx				
lxxi				
lxxii				
lxxiii				
lxxiv				
lxxv				
lxxvi				
lxxvii				
lxxvii lxxviii				

## Case 24-11967-JKS Doc 3271 Filed 10/31/25 Page 5 of 12

Debtor's Name Former BL Stores, Inc.

Case No. 24-11967

lxxix			
lxxx			
lxxxi			
lxxxii			
lxxxiii			
lxxxiv			
lxxxv			
lxxxvi			
lxxxvi			
lxxxvi			
lxxxix			
xc			
xci			
xcii			
xciii			
xciv			
xcv			
xcvi			
xcvii			
xcviii			
xcix			
С			
ci			

				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & expenses (r	nonbankruptcy) Aggregate Total	\$100,000	\$100,000	\$100,000	\$100,000
	Itemiz	zed Breakdown by Firm					
		Firm Name	Role				
	i	Thompson Hine LLP	Special Counsel	\$100,000	\$100,000	\$100,000	\$100,000
	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
	X						
	xi						
	xii						
	xiii						
	xiv						

	_		_	_
Debtor's Name	Lammaan	DI	Ctamaa	Ina
Deniors Mame	COLLINE	nı.	SIMPS	1111.

xv			
xvi			
xvii			
xviii			
xix			
XX			
xxi			
xxii			
xxiii			
xxiv			
xxv			
xxvi			
xxvii			
xxviii			
xxix			
xxx			
xxxi			
xxxii			
xxxiii			
xxxiv			
xxxv			
xxxvi			
xxxvii			
xxxvii			
xxxix			
xl			
xli			
xlii			
xliii			
xliv			
xlv			
xlvi			
xlvii			
xlviii			
xlix			
l			
li			
lii			
liii			
liv			
lv			
lvi			

Debtor's Name Former BL Stores, Inc.

lvii			
lviii			
lix			
lx			
lxi			
lxii			
lxiii			
lxiv			
lxv			
lxvi			
lxvii			
lxviii			
lxix			
lxx			
lxxi			
lxxii			
lxxiii			
lxxiv			
lxxv			
lxxvi			
lxxvii			
lxxviii			
lxxix			
lxxx			
lxxxi			
lxxxii			
lxxxiii			
lxxxiv			
lxxxv			
lxxxvi			
lxxxvi			
lxxxvi			
lxxxix			
xc			
xci			
xcii			
xciii			
xciv			
xcv			
xcvi			
xcvii			
xcviii			

## Case 24-11967-JKS Doc 3271 Filed 10/31/25 Page 8 of 12

Debtor's Name Former BL Stores, Inc.				Case No. 24-11967			
	xcix						
	c						
c.	All pr	ofessional fees and expenses (del	otor & committees)	\$100,000	\$100,000	\$100,000	\$100,000

Pa	rt 6: Postpetition Taxes	Curi	rent Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition employer payroll taxes accrued		<u>\$0</u>	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instruction	ns) Yes $\bigcirc$	No 💿	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments made to or on behalf of insiders?	Yes $\bigcirc$	No 💿	
d.	Are you current on postpetition tax return filings?	Yes •	No 🔿	
e.	Are you current on postpetition estimated tax payments?	Yes	No 🔿	
f.	Were all trust fund taxes remitted on a current basis?	Yes 💿	No 🔿	
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes 🔿	No 💿	
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes •	No O N/A O	
i.	Do you have: Worker's compensation insurance?	Yes •	No 🔿	
	If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
	Casualty/property insurance?	Yes $\bigcirc$	No 💿	
	If yes, are your premiums current?	Yes	No O N/A 💿 (	(if no, see Instructions)
	General liability insurance?	Yes 🔿	No 💿	
	If yes, are your premiums current?	Yes $\bigcirc$	No ○ N/A <b>⑥</b> (	if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes 🔿	No 💿	
k.	Has a disclosure statement been filed with the court?	Yes 🔿	No 💿	
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes •	No 🔿	

## Case 24-11967-JKS Doc 3271 Filed 10/31/25 Page 9 of 12

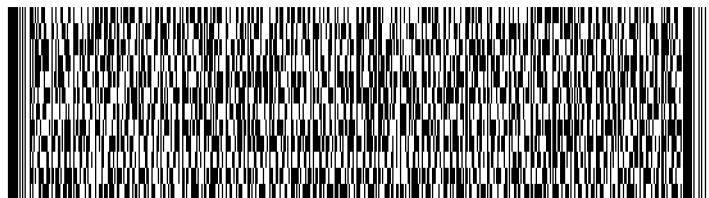
Debtor's Name Former BL Stores, Inc. Case No. 24-11967 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. Gross income from all other sources \$0 \$0 d. Total income in the reporting period (a+b+c) Payroll deductions \$0 \$0 Self-employment related expenses f. \$0 Living expenses g. h. All other expenses \$0 \$0 Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) \$0 j. List the total amount of all postpetition debts that are past due \$0 k. l. Are you required to pay any Domestic Support Obligations as defined by 11 Yes ( No ( U.S.C § 101(14A)? If yes, have you made all Domestic Support Obligation payments? Yes \( \cap \text{No} \( \cap \text{N/A} \( \cdot \) **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate. /s/ Jonathan Ramsden Jonathan Ramsden Signature of Responsible Party Printed Name of Responsible Party

10/31/2025

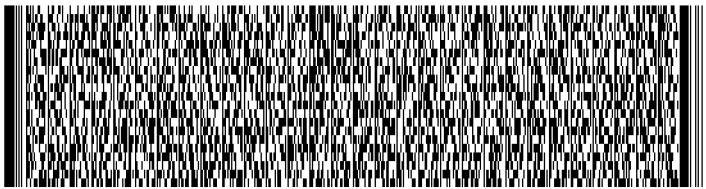
Date

Title

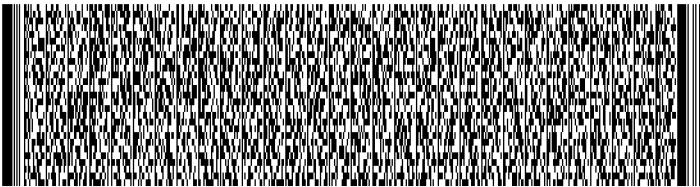
EVP, Chief Financial and Administrative Officer



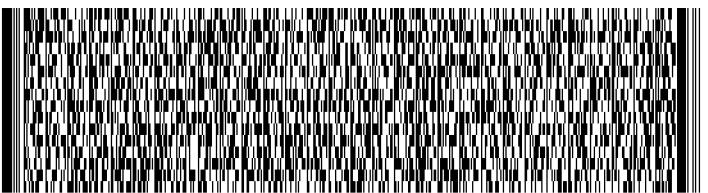
PageOnePartOne



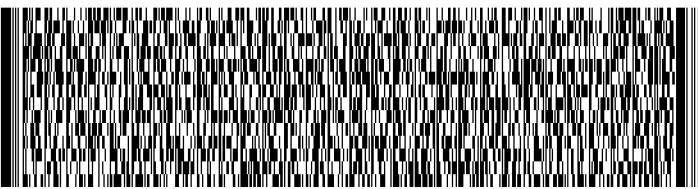
PageOnePartTwo



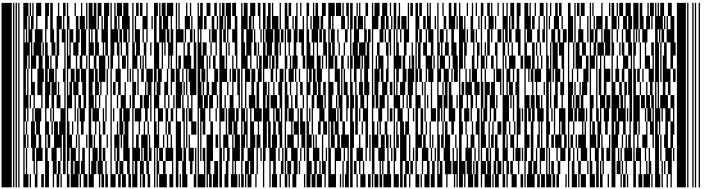
PageTwoPartOne



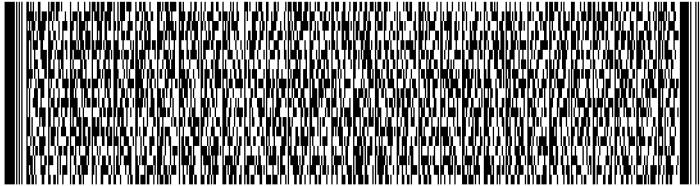
PageTwoPartTwo



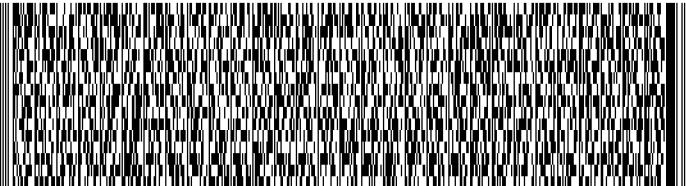
Bankruptcy1to50



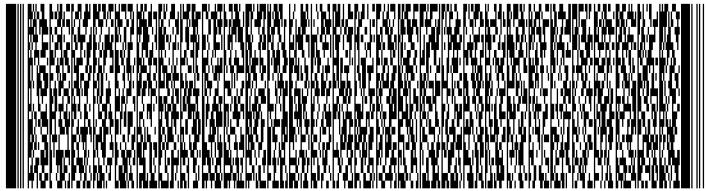
Bankruptcy51to100



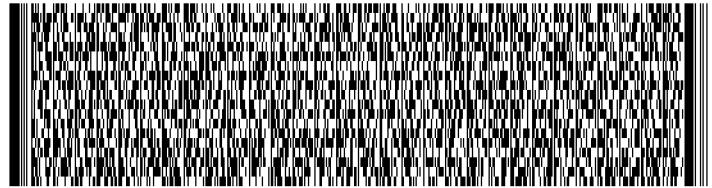
NonBankruptcy1to50



NonBankruptcy51to100



PageThree



PageFou